

TOOLS

ASSERTIVE COMMUNICATION KEY POINTS

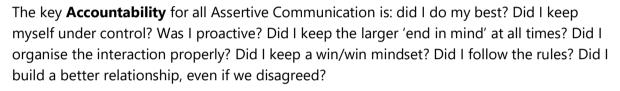


Assertive Communication – Key Points

The **Intent** of Assertive Communication is to build relationships so that you can then solve difficult, awkward or long-standing issues, and find solutions you're BOTH happy with.

The **Desired Results** are:

- Enhanced relationships through deep empathic communication
- Leading to win/win solutions or clear 'no deals' where you can agree to disagree agreeably
- And thus keep the door open for further communication and relationship



Consequences:

- Great assertive communication leads to enhanced relationships, excellent teamwork, continual improvement and innovation, and better solutions to problems that stand the test of time.
- Poor communication usually ends in fall out or compromise: neither of which produce results of any true long-term value.

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Preparation:

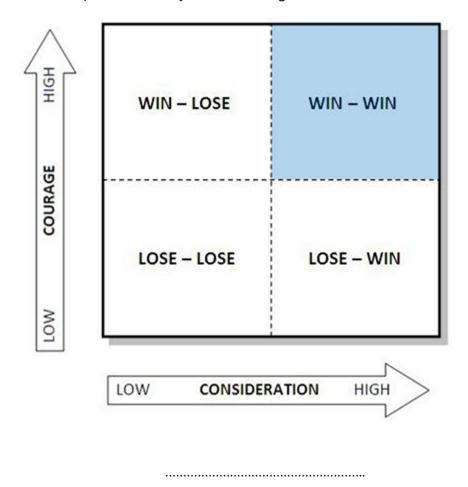
- Gather facts.
- Lead by example: model the behaviours you want to see
- Be well organised
- Aim to 'catch people doing things well' as much as you can (then the assertive communication becomes easier in the tougher times)
- Set up a meeting / conversation properly: right time, place and set up.
- Use the bones of a win/win agreement to set the meeting up
- Bring the right tools:
 - Blank paper
 - o 4 colour pen
 - o Flipchart / whiteboard if needed
 - o Talking stick if needed





Key Rules:

- It's not what happens to us that determines our success, it's how we respond to what happens to us that makes all the difference.
- There is only ONE thing that we can control.
- Whatever you do will be insignificant, but it's very important that you do it
- Relationships are driven by TRUST: Courage and Consideration



Process & Guidelines:

1. Get a gap

- a. Proactive: set an appointment
- b. Reactive: get a break or gap
- c. Both: Use 'I' messages

2. Agree Intent and Desired Results

- a. 'Can we talk about this UNTIL we can find a solution we're BOTH happy with?'
- b. Remember the 'emotional win' is the first win
 - i. The physical win can only follow the emotional one
- 3. Agree Accountability and Consequences (if appropriate)

4. Let me listen to you first

a. Peel the onion



- b. Open questions to understand
- c. Deal with FACTS and OPINIONS separately
- d. Take notes (use 4 colour pen)
- e. Reflect back: 'You' messages
- f. Wait to be invited to speak
 - i. Use their words and desires
 - ii. Put the emotion on the table
 - iii. Have your list of facts and needs to hand and drip them in
- g. Go round and round as needed: use the talking stick
- h. Be OK with 'no deal' as part of the process
- 5. Use I DR GRAC to work up a plan
- 6. Revisit and keep it alive and improving: Be proactive

